

Mohammad Nafarieh

Finance & Project Controls Specialist

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Professional Summary

Finance-focused Project Controller with 10+ years across energy, marine/offshore, and infrastructure projects. Expert in **accrual accounting, month-end close, variance analysis, forecasting, cash-flow, invoicing, and revenue recognition** (milestone and %-complete). Proven track record building **audit-ready** reporting using **Excel/Power BI/MS Access** and partnering with **PMs, Operations, Procurement and Finance** to keep multi-project portfolios controlled, compliant, and on target. Familiar with **Microsoft Dynamics 365 Business Central** and comfortable owning the full financial lifecycle from order placement to client invoicing.

Core Competencies

- **Project Finance & Controls:** Budgeting • Actual vs Budget vs Forecast • Cost-to-Complete • Cash-flow • WIP • CAPEX/OPEX tracking
- **Month-End Close:** Journals • Reconciliations • Accruals/Prepayments • Intercompany checks • Variance packs & commentary
- **Revenue & Invoicing:** Milestone and **%-complete** revenue recognition • Invoice preparation packs • Dispute resolution • Audit trails
- **Analysis & Reporting:** Variance/root-cause • KPI dashboards • Forecast challenge • Scenario modelling • Management packs
- **Collaboration & Governance:** Change control • Risk & issues • Document control • Stakeholder management (PMs/Ops/Procurement/Finance)
- **Marine/Offshore Familiarity:** Survey campaign phases • Mobilisation/Demobilisation • Vessel day rates • Logistics & bunkering drivers

Tools & Systems

- **Excel (advanced):** Power Query, PivotTables, dynamic arrays, lookups, macros/VBA
- **Power BI & Tableau:** Data models, DAX, interactive dashboards, drill-through KPI packs
- **MS Access & SQL:** Relational design, ETL, audit-ready data lineage
- **ERP:** Microsoft Dynamics 365 **Business Central** (familiar), other ERP/reporting workflows
- **Planning:** Primavera P6, MS Project • SharePoint/Teams (document control)

Career Experience

Project Planner / Project Controls Consultant (Freelance) | *Independent Professional*

Jan 2024 – Present

- Deliver planning & controls services for infrastructure/energy clients; align **milestones, budgets, and resources** (P6/MSP).

- Build **Power BI/Excel** dashboards for **variance, forecasting, and cash-flow**; automate refresh and distribution.
- Set up invoicing readiness (deliverable sign-offs, timesheets, PO/GRN matching) and cost code governance.
- Support EVM-based performance tracking and forecast challenge sessions with PMs.

Finance & Project Controls Engineer | *National Gas Company – International Affairs*

Apr 2019 – Jan 2024

- Owned monthly/quarterly packs: **journals, reconciliations, accruals, WIP, and variance analysis with commentary**.
- Designed a **financial information database** (MS Access + Excel Power Query) linking contracts → POs → shipments → **invoices**; ensured full traceability and audit readiness.
- Produced **cash-flow forecasts, cost-to-complete, and revenue schedules** (milestones and %-complete) across multiple concurrent projects.
- Coordinated with **PMs, Operations, Procurement** to validate **cost allocations** and prepare invoice support.
- Delivered **zero-discrepancy** audit responses for national audit and ministerial reviews.

PMO Analyst – Project Planning & Controls | *National Gas Company – Corporate PMO*

Jan 2015 – Apr 2019

- PMO core team for **40+ projects**: baselines, **change control**, EVM, risk/issues, portfolio dashboards.
- Implemented **HRMIS** (100+ linked tables) improving KPI accuracy and reporting cadence.
- Produced executive variance packs and early-warning reports; drove recovery plans with delivery teams.

Project Controls Lead | *Pars Oil & Gas Company (Offshore)*

Jun 2012 – Jan 2015

- Led controls for a multi-billion offshore development: engineering, procurement, fabrication, commissioning, and offshore install.
- **Validated contractor invoices** against **milestones and physical progress** with discipline-engineer sign-off (E&I/Mechanical/Civil).
- Issued S-curves, EVM reports, and change/claims support; coordinated with field teams and contractors.

Project Planner & Controls Specialist | *Day Bank – Property/Construction*

Sep 2011 – Jun 2012

- Supervised branch rollout programmes; maintained **schedule, cost, and quality** compliance.
- Reviewed **AP invoices** against contracts/support; ensured **cost code integrity** and ledger accuracy.
- Produced board-level progress and feasibility reports for new sites.

Earlier roles in IT and systems coordination available on request (incl. ISO 9001 internal auditing and SharePoint rollouts).

Selected Achievements

- **Closed faster with higher accuracy:** Cut month-end cycle by ~**40%** via integrated Access/Excel solution; enabled **zero-variance** audit packs.
- **Better revenue accuracy:** Implemented **milestone/%-complete** revenue schedules aligned to contract terms; improved timing of recognition and cash collection.
- **Variance to action:** Identified bunkering/logistics bottlenecks; diversified vendors and reduced delays and costs (double-digit improvement).
- **Multi-project control:** Comfortable maintaining **10–25 live project budgets** concurrently with disciplined month-end cadence.

Education

MSc, Project Management in Construction — University of Salford (*Distinction*)

BSc, Civil Engineering — Power & Water University

MSc, Industrial Engineering — Sharif University of Technology

Certifications & Training

- **PMP® – Project Management Professional**
- **ISO 9001:2015** Certified Internal Auditor
- Advanced Primavera P6 (PMI), Power BI & Excel Integration, Tableau Essential Training
- CITB: Health & Safety Awareness; Fire Safety Awareness; HS&E Test (Operatives)

Selected Projects

- **Financial Control & Reporting Automation Framework** — Integrated budgeting, accrual/WIP, and variance packs (Power BI/Excel).
- **Integrated Finance/Operations Database** — Contracts→POs→Shipments→Invoices with approval workflows and audit trail.
- **Portfolio KPI Dashboards** — Executive visibility of **Actual vs Budget vs Forecast**, cash-flow, and cost-to-complete.

References

Available on request.